

Northumbria University Architecture Portfolios

# **LIVING BY INDUSTRY** A NEW CULTURAL QUARTER FOR KIEV

Paul Jones Professor



Front cover

Axonometric Diagram of the scheme

## 1.Project Details

Principal Researcher	Prof. Paul Jones   Prof. Nick Dunn   Shaun Young
Research Collaborator	Joss Ryan   Matt Glover   Taylor Grindley   Sarah Kidd   Har- vey Cullis   Bart Vautravers   Laurie Blower   Lauren di Pietro   Sophie Thompson   Naveen Jayasinghe.
Title	Izolyatsia Art Quarter
Output type	Building and Landscape
Curator	Paul Jones   Nick Dunn   Shaun Young
Function	A New Cultural Quarter for Kiev
Location	Kiev, Ukraine
Client	Izolyatsia and Architecture Ukraine
Practical completion	2014 -
Funding source	British Council Grant
Grant	£30,000
Structural Engineers	Mistproekt
Developer/ Contractor	Self-build and Various Contractors
URL	Хххх

The Izolyatsia Foundation invited a collaborative team led by Professor Paul Jones and Professor Nick Dunn of Northumbria and Lancaster Universities respectively to design a new creative centre and associated art landscape for the city of Kiev, Ukraine.

The foundation was established in 2010 as a non-profit, non-governmental, art platform for contemporary culture. The foundation's mission is to inspire positive change in Ukraine by using art and culture as an instrument. It is a multidisciplinary cultural platform open to all genres of creative expression. The foundation has three intertwined directions of activity: art, education and projects geared at activating Ukraine's creative sector.

They initially occupied a former insulation materials factory in Donetsk, the factory was seized by the militia of the Donetsk People's Republic in June 2014. Fearing persecution, Izolyatsia fled the city and relocated to a shipyard in Kiev. This location offered great opportunity, as much of the shipyard was empty as a consequence of a downturn in industrial activity in Ukraine. The scale and nature of the landscape, however, presented the foundation with significant challenges and they were interested in insights from designers outside the region. The Ukraine does not have an prominent culture of contemporary architecture and urban design. The years spent behind the Iron Curtain has resulted in the continuing adoption of anarchronistic architectural styles, particularly the neo-classical. This architectural style was deemed by the foundation to be inappropriate for their radical art agenda.

The team led by Jones and Dunn were invited to facilitate the foundation- through bottom up briefdevelopment and codesign activities- to collectively produce an urban design, placemaking strategy and building designs for the foundation to guide their development over the next 5-10 years. Their focus is on the refurbishment and adaption of their principal building- a 1930s multi- storey warehouse- as well as a number of industrial sheds and external spaces within the shipyards. The work undertaken is now informing the development of the capital works programme, which continues to be incremental. The construction work is- and will continue to be- paid for by donations, grants and generated income. The patron of the organisation is Luba Michailova, she is an industrialist and art collector and has provides financial support to many of the art and architectural initiatives through her company's charity, including this one. The completed design work was exhibited in the Izone Gallery in 2017; this venue is regarded as one of the most important contemporary galleries in Kiev. This work was also showcased at the CANactions, Mystetskyi Arsenal, Kiev in the Summer of 2018.





## 2. The Existing Landscape

The Izolyatsia Arts Foundation is located in the shipyards on the Rybalskyi Peninsula on the Dnieper River, adjacent to the Podril neighbourhood of the city of Kiev. In 1897-1899, the peninsula was raised and strengthened, which would later enable it to house a local shipyard for steamboats. At the end of the 1930s, the Kuznya na Rybalskomu shipbuilding

factory was constructed which forms the basis of the shipyard that exists today. The site is now largely redundant due to global shipbuilding moving to Asia, but was recognised by Izolyatsia- and more recently the metropolitan council- through the work undertaken by the foundation, as having significant cultural value.



Fig. 01 \_ Photos of the site showing the selection of sheds and warehouses from the shipyards



The most prominent building on the site is the 1930 ABK warehouse building, that was to the focus of the design scheme and is now the administration and gallery building. This building is also strategically placed, as it is near the entrance at the north of the site, therefore visitors can readily access it before visiting the other facilities.

The landscape is punctuated by industrial relics that have a functional beauty and elegance (see fig 3). It was anticipated that these building will form the basis of workshops for making and smaller scale gallery spaces. They will be retrained and repurposed as part of the industrial landscape. - To the west of the ABK building are sheds to be converted into maker spaces with wood working and CNC equipment. Adjacent to these sheds there is space for the building of a performance space and theatre, as well as a summer kitchen.

- To the west of the ABK building wanted another café restaurant, with residential units, so that visitors from around the world could rent units as an income source. It was also anticipated that artists showing their work in the galleries could use this accommodation. Within the central zone of the site they requested an event space to accommodate 2000 people. See fig 16.



Fig. 02 \_ View of ABK building

Fig. 03\_ View of beautiful industrial relics within the shipyards

#### Briefing- schedule of accommodation

The initial brief was split into several individual buildings and territories.

- The principal building was the ABK multi-storey building. This will become the centrepiece of the cultural quarter. The building is four-stories high. Izolyatsia's brief asked for the ground floor to be gallery space. Also on the ground floor they wanted a café/restaurant for income generation.

- On the first floor they requested workshop facilities specifically for artists, as other workshops for designers and craft activity were elsewhere on the site

- The second floor was to be dedicated to art and design based consultancies, such as graphic designers, furniture designers, architects, product designers. On the 4th floor there was a conference and exhibition space for the consultancies to showcase their work and innovation.





Fig. 04 \_ View of toffee factor Newcastle

Fig. 05 \_ View of Baltic Art gallery Gateshead

The conservation and preservation of historical buildings and landscapes are important investments in a nation's cultural and historical heritage. The Rybalskyi shipyards in Kiev should be considered as important industrial heritage to the people of the Ukraine, providing them with a sense of national and regional identity, and promoting the continuation of local cultural values. According to the Izolyatsia Foundation, the Ukraine does not yet fully recognise the potential cultural and economic value of their industrial buildings and landscapes, and how they have the capacity to increase tourism and create jobs. Ukrainians often see these landscapes as blight and a symbol of political repression. Izolyatsia, by looking to develop this sort of site, believe themselves to be conduits for change in this regard. To do this, they actively seek inspiration and guidance from the West. The research team recognises the significant opportunities to affect the cultural landscape of Kiev; these opportunities that are perhaps not possible in any other European capital.

This design project has been a genuine collaboration with the Izolyatsia Foundation and their patron Luba Michaelova. This collaboration has involved visits to Kiev by the design team to undertake codesign workshops, give lectures and presentations, and produce interim desian for discussion. The Izolyatsia projects foundation have visited the UK and exemplar projects in the North East of England.

The British Council also recognised the cultural opportunities of this project; a £30 K grant paid, in part, paid for representatives from Izolyatsia to visit the Northeast of England and to see industrial heritage (buildings and landscape) that had been converted for art and cultural purposes. This region of the UK is very similar to the Ukraine, with many industrial buildings and landscape. The UK

differs in that it now recognises the value of this heritage, with industrial buildings often finding new cultural uses; many are protected by law for their historic importance.

The visit to the UK by the Foundation was highly effective as a primary research vehicle to inform the briefing and codesign workshops. This visit included tours of several buildings in the Ouseburn Valley. The research concerned the use of design methods to develop, reconceive, preserve and unlock the potential of these heritage assets, developing them for contemporary requirements, while conserving the asset's identity and character. The production of speculative propositions and interventions is increasingly seen as an innovative conservation method. The approach by the research team was to codesign low cost highimpact architectural and art installations that enabled the foundation to refurbish their new premises, while building their identity and promoting the value of the creative reuse of industrial buildings to Ukrainians. The shipyard site was where this design research was applied.

## 4. Statement of Significance





Fig. 06\_ Flyer for one of the exhibitions

The project was an opportunity to make a significant input into the cultural landscape of a European city, through the organisation adopting the scheme for a cultural quarter within the city of Kiev. Other aspects of significance include:

1. dissemination to more than half a million people in Ukraine and abroad through TV, radio and social media.

2. an exhibition at Ukraine's influential modern art and design gallery (Izone) for two weeks between an exhibition on Grayson Perry and a respective on Andy Warhol. Over 10000 visitors in two weeks.

3 the opportunity to showcase at the CANaction festival in Ukraine with over 40 000 views.

4 the project altered the cultural practices of an influential arts foundation by introducing codesign and community led procurement of architectural works to the Ukraine.

'The approach taken by the design team was thorough and inventive and opened the eyes of the people of Ukraine to the value of its industrial heritage for cultural improvement.'

Luba Michaelova Patron Izolyatsia

Fig. 07\_ Opening night of the exhibition.

## 5. Statement of Rigour





Fig. 08\_ Feedback recorded on the design to be fed back into the scheme

Fig. 09\_ Innovative technique to give exhibition attendees an immersive experience of the project. This project has involved extensive practice and praxis-based design activities, as well as more traditional research methods to answer the four research questions to realise the design of the cultural quarter for Izolyatsia.

**1.** The design team have engaged with primary and secondary research to underpin and inform the design project. This included a comprehensive literature review of placemaking and creative reuse, particularly relating to post-industrial heritage.

**2.** We used participatory and co-design research methods, including interviews and design workshops with artists, the Foundations management and general the public to gain their insights and design contributions.

**3.** A thorough three month design process using drawings, making, painting, modelling, computer modelling were used to arrive at a high quality design that satisfies the brief. This activity resulted in a preliminary scheme, for client feedback, that fed into the finished scheme for a professional quality exhibition produced in entirety by the design team.

**4.** Writing and presenting 3 No, lectures on urban design and creative reuse theory presented by (Jones, Dunn and Francis) as part of the Ukraine Architecture Foundation invited speaker programme.

**5.** The project was thorough and extensive covering a seven hectare site, including work from the design and manufacture of furniture, the design of public buildings, an extensive urban design and placemaking scheme. This included the work of 10 designers working to complete this project. (see extent of output at end of report)

**6**. Extensive computer modelling was used to provide client group and visitors high quality 3D VR and augmented reality for improved functionality and insight, produce high quality graphic material and production/manufacturing drawings to be built from.

## 6. Statement of Originality



Fig. 10\_ Exhibition 'Living by Industry' before opening night 1. The adoption of a bottom up co-design and participatory research process. This is original in the context of a post-Soviet State which does not have a culture of co-design. This multi-layered and comprehensive approach used codesign workshops to explore concepts of creative placemaking and creative reuse. Ukrainians are unfamiliar with these concepts in the context of industrial heritage (source: Michaelova, 2017). Trips were organised with lzolyatsia to the North East of England to be shown around by the design team visiting several multiaward winning buildings that utilise creative reuse of industrial buildings.

2. As part of the layered approach, the design team with help from the Foundation, introduced the people Ukraine to the national and international significance of the Kiev shipyards. This was done through the media (TV, radio and social media) as well as three exhibitions including: Living by Industrial; *Heels Overhead: Landscape as-found; and Speculative responses to post-industrial landscapes in England.* Lectures and presentations by Jones, Dunn and Francis introduced the Foundation and Ukrainian council officers to concepts of Placemaking, Urban Design Theory, Creative Reuse and Space Syntax.

3. Originality was seen in the holistic use of computer software from pre- design to manufacture, including 3D Virtual environments and Augmented reality. In 2016/2017, virtual and augmented techniques were reasonably well developed in the UK, but had not been used to in the Ukraine as a codesign or as an immersive communication tool.





Fig. 9b\_ drawings preliminary scheme

Fig. 9c\_ Codesign Workshop

## 7. Research Questions



The research questions were derived from the brief provided by Izolyatsia Foundation

### 1.

How can a *sense of place* be established for the lzolyatsia cultural quarter, by developing a new architecture and urban design strategy?

#### 2.

What lessons can be learnt by the Ukraine in dealing with creative reuse of industrial heritage from the UK.

## 3.

How can the building technology aid the construction of the facilities in terms of budget, utilising local expertise and semi- skilled labour.

## 9. Research Methods

The research project is a case study that utilises mixed methods. Each method was chosen to be able to address the questions derived from client brief. The methods have been used in combination. The way that the method is used is referred to in the commentary in each section.

#### Taxonomy



Fig. 11\_ Drawing by Jones of part of the site

Conceptual design iterations Drawing Model-making Construction methods Spatial analysis Participatory activities Text-based research Phenomenology Theoretical research Fieldwork Photography Topographic survey Design research Trial and error experimental design processes Design-led research Historical research Typology research User experience Diagramming Interviews/user consultation Scale modelling Digital fabrication methods Site analysis/study Visiting similar building types



## **10. Question 1 & 2**

How can a sense of place be established for the lzolyatsia cultural quarter, by developing a new architecture and urban design strategy?

What lessons can be learnt by the Ukraine in dealing with creative reuse of industrial heritage from the UK?

## Method

All listed methods used

#### **Literature Review**

The architectural and urban design proposal was informed by a comprehensive literature review of relevant theories and concepts relating to placemaking and creative reuse. Questions 1 and 2 were considered in combination during the design process. The secondary data was used to inform discussions and the codesign process.

The table indicates the wide reading around the subject of placemaking that are specific to the design task; a number of these are referred to in the narrative associated with the research question.

Key Authors/references	Subject relating to place
Baka (2005)	Tourism and Place
Berleant (2003) Woronkowicz (2015)	Aesthetics and Place
Bosman (2011)	Value of History and Place- making
Cillers et al (2104) Landry (2000) Maikusen (2010)	Creative participation to Placemaking
Coates and Friedman (1984)	Placemaking and the city
Hall-Lew (2014)	Heritage Identity and Place
Harney (2006) Pierce et al (2011)	Politics and Placemaking
Hou and Rios (2003)	Community Driven Place- making
Kent (2018)	Governance and Placemaking
Lew (2007)	Place-making and Planning Theory
MacCannell (2007)	Place and Leisure
Main (2015)	Place, Identity and Agency
Martin (2003)	Placemaking as Activism
Manzo (2014) Othman et al (2013)	Place attachment
Silbeberg (2013)	Components of Placemaking
Wortham-Galvin, B. (2013	Placemaking and Economic Development

## **Question 1**





Fig. 12\_ Example of placemaking in Montreal

Fig. 13\_ View of the Rybalskyi Shipyards from the East

#### Place in relation to the design problem

In the context of this research placemaking is regarded as a process, a *philosophy* and a *structure*. It relates to the role that arts, culture and heritage plays in helping to shape new and existing buildings and landscapes, more specifically those occupied by Izolyatsia in the Rybalskyi shipyards Kiev.

Placemaking has increasingly been recognised as an important activity that connects people to their physical environment, through the creation of public spaces and amenities. It helps shape and enhance where we live, work and socialise. It concerns building or improving facilities to serve physical, cultural, and social objectives. These objectives include the promotion of civic pride, neighbourhood connections, economic development, environmental sustainability and cultural education, Silberberg, et al (2013). Good placemaking should also create public spaces and amenities, to promote people's health, happiness and wellbeing. Communities have their own cultural identity, which is shaped by their history, the context and traditions, these traditions are fundamental to a sense of place, Bosman (2011). By engaging communities in a placemaking process, where they help shape their public spaces and amenities, it is argued that they assume a more effective and authentic political and social voice. They become intrinsically motivated to create enriching places that relate to them, Silberberg et al. (2013). This process is also known to empower communities and local leadership.

#### Placemaking as a process

A robust process is fundamental to good placemaking. When working with community organisation, such as Izolyatsia, establishing a process of place- making- through community participation-

is essential. This is well recognised by placemaking advocates, who often consider community participation as key elements of any placemaking activity, Cilliers et al, (2014); Hou & Rios, (2003). In the spirit of economic, cultural or social improvement the Ukrainian government regularly takes control of land to build construction projects and displaced local communities, Michaelova (2017). Therefore top-down strategies, in this context, are politically problematic, as they represent strong elements of control. The country does not have a tradition of bottom-up intervention; there was consensus between the design team and the Foundation that bottom-up, community involvement, was vitally important to mitigate against this. Izolyatsia was aware of this type of community engagement in the west, but had no experience of it in the Ukraine.

Bottom up strategies within this *process* involved the design team undertaking workshops with members of the foundation. This involved two- 2 day- visits by Jones and Young to the Ukraine to run codesign workshops, as well as two separate meetings with Luba Michailova (the Foundation's patron) one in Newcastle and the other in London. These were to consider how to best phase the project and utilise the crafts people in the production of the scheme.



A series of public exhibitions and lectures by the design team resulted in useful feedback to inform the scheme into the construction phase. These workshops involved codesign activities, as well as in-depth discussion with the foundation. The four individual workshops included:

## Visit 1 Gathering information, philosophy and structure

WS 1 better articulation of the qualitative aspects of the brief;

WS 2 the arrangement of the programme on the site; the nature of the architectural and urban design scheme.

#### Visit 2 Client response to initial design

WS 3 Initial architectural scheme- opportunity for Foundation input

WS 4 Initial urban design scheme- opportunity for Foundation input

#### Visit 3 exhibitions and lectures

Exhibition 1: Living by Industrial;

Exhibition 2: Heels Overhead: Landscape as-found;

Exhibition 3: Speculative responses to post-industrial landscapes in England.

Lectures and presentations by Jones, Dunn and Francis introduced the Foundation to concepts of Placemaking, Urban Design Theory, Creative Reuse and Space Syntax. This integrated and rigorous process established the underlying philosophy for placemaking and the structure and components of the design scheme.

#### The creative placemaking process

Alongside utilising the community assets as inspiration for the scheme, the design team recognised that Izolyatsia project would involve a nuanced approach to placemaking, due to the nature of the organisation. With the Foundation being new to the area, it was difficult to draw on the heritage and associated identity to inform the scheme. Creative placemaking was also considered to be a relevant approach. As a placemaking process, it involves working with non-profit, and community sectors, using art and culture-based activities, to achieve community priorities that are physical, social, and economic. This takes on varying forms, from temporary art installations and performance art, to permanent buildings and spaces. Architects, artists and designers collaborate together and work with community groups, often in a codesign relationship, to create work that enhances places. The PIs have engaged with this activity in the UK for over two decades, but not substantively abroad, in a country that does not have that tradition or culture. A component of the design challenge, as set out by the foundation, was to promote creative practice to improve tourist and visitor engagement. Placemaking that is intentionally tourist-orientated often has to be planned and is often top-down. Local and national government often employ designers to conceive facilities for social and cultural improvement with little or no input from local people, MacCannel's (1976); Kent (2003). The locals were difficult to engage, but the younger representatives who were already beginning to collaborate with the Izolyatsia provided a local voice in the workshops.

Fig. 14\_Example of lowcost art installation adjacent to the ABK building Additional to the schedule of accommodation held within the brief, the workshops, helped the lzolyatsia articulate the more phenomenological and philosophical aspects of the brief. As part of the placemaking strategy they wanted the cultural quarter to attract locals and tourists to extend the impact of contemporary art and design within Kiev and beyond.

Not every landscape supports a sense of place. Auge (2009) classifies many landscapes as non-places where humans remain disconnected and the context

does not hold enough significance to be regarded as "places". In the first workshop, the design team started with what was significant about focusing on the underlying *spirit* of the context and defining the community assets to build the placemaking strategies around. We argued that this is comprised of the physical building stock of the shipyards and associated industrial buildings, and the powerful imagery of forms, silhouettes and materiality. The shipyards have a very strong presence as a result of over 150 years of industrial activity and collective memory. To many Ukrainians, this landscape has been the backdrop of their lives.



Fig. 16\_ Drawing produced by Anastasiia Danyliuk as record of Co-Design workshop



Fig. 17\_ Diagram drawn as part of preliminary scheme for Foundation input To engage with local people, it was even more important to maintain and enhance their relationship with this industrial landscape and fundamental to our the placemaking philosophy. However, through a lack of public facing amenities, there was little or no reason for local people to visit the shipyards. Luba Michaelova (Izolyatsia's Patron) believes another fundamental problems is that the locals view the derelict shipyards as blight. They do not have the same enthusiasm or emotional connection for this type of physical heritage, as we do in the west. However, due to the scale and visual power of the landscape, it is anticipated that once the public were on side, a high-quality creative reuse scheme of the buildings and external spaces, would have comparable impact to anywhere else in Europe. A number of drawings and exhibition guality photos were produced in the first visit that helped to characterise the landscape, see fig 11 as an example.

#### Structure of place

As part of the first session- as well as working on the philosophy behind the placemaking schemewe worked with the Foundation on the layout of the site and the schedule of accommodation. It is of a significant scale and we recognised that a successful scheme needed a clear diagram with a strong structure that defined how people engaged with and used the landscape. There needed to be two landscapes operating concurrently, one for the public and one for the artistic communities. It was also important that we considered when these landscapes were to be kept apart and when they came together, so that the locals could see the artists working and producing projects. The Foundation recognised that a new cultural guarter had the capacity to generate income for the organisation, so amenities such as cafes and restaurants were important for

a sustainable future; these are also important as placemaking devices.

In the first codesign exercise, we asked the participants to work on the top of a site layout to organise the spaces and buildings to suit their requirements and aspirations. This workshop involved defining an entrance sequence and framing the ABK building. A spine was also defined as a route where all the public activities could be accessed from. This route was terminated with a viewing platform of the shipyards. At this point the structure and the spirit of place combined into one experience. At the end of the session we consolidated the layouts into one general arrangement that the participants were happy with. Anastasiia Danyliuk, one of the art officers at Izolyatsia, drew a plan that became the basis of the urban design scheme to we progressed with back in the UK.

Each component of the scheme was considered, separately by working groups within the workshops. The annotated sketch drawings produced by the PI in Kiev (see fig 18) were used to inform a preliminary scheme that was worked up when back in the UK. Much of our input was within and around the ABK building. In discussion with the Foundation, they wanted this to be the centrepiece to the project. From this building an art promenade would begin that would include a box work space of rentable units for artists and a landscape of art and design with external exhibitions and installations. To the rear (East) would be a performance space and temporary theatre.



Fig. 18\_ Generative sketches produced in the co-design workshops To the west was a café bar that was connected to the ground floor gallery. The schedule of accommodation for the ABK building was well defined, so the workshop concentrated on the external skin and internal spaces. Examples of the preliminary scheme as shown below. The Foundation was very positive about our approach and preliminary scheme and gave us extensive feedback which worked up into final scheme and construction works. As part of the Our strategy is to weave a new scheme that embraces the existing landscape, adopting a similar industrial materiality, while ensuring that it is clear what is new and what is original through the use of colour etc. The principal buildings would be re-clad in new materials, but the silhouette and scale of the design is very would remain.





Fig. 18a\_ Drawings of the preliminary scheme along the main route to inform discussions with Foundation



## **Question 2**

What lessons can be learnt by the Ukraine in dealing with creative reuse of industrial heritage from the UK?

The table indicates the wide reading around the subject of creative reuse that are specific to the design task; a number of these are referred to in the narrative associated with the research question.

## Method

Text based secondary data analysis of research (papers, report and books) including urban design, placemaking and creative re-use theories. Primary methods including visiting existing relevant facilities



Key Authors/references	Subject relating to Adap- tive Re-use
Louw (2009)	Re-use dialogue between old and new
Stone (2019)	Re-use and Cultural Memory
Highfield (1987) Bullen and Love (2011) Snyder (2005)	Re-use and Heritage Buildings
Ball (1999) Orbasli (2009) Bullen (2007)	Re-use and sustainability
Wilkinson (2009) Sowinska-Heim (2014) Ball (2002) Tappe (2017)	Re-use and community identity Re-use and industrial buildings
Henehan (2004)	Re-use vs renovation
Conejos (2011) Clark (2008)	Re-use strategies and methods
Browne (2006)	Re-use and commercial benefits
Rabun (2009) Jokiletho (1996)	Re-use and conservation vs preservation

Fig. 19\_ Example of Grade II\* high quality industrial building in Ouseburn



Fig. 20\_ A recently complete restoration of St Michael's church in Kiev

Fig. 21\_ Shipbuilding in Kiev planned for demolition

Placemaking and creative reuse of buildings are inextricably linked. Good, creative reuse- like placemaking- involves harnessing the heritage value and preservation of an existing built landscape; in this case a post-industrial landscape. Historic buildings add value to a place through their variety, character and a sense of familiarity. Latham (1999) describes creative reuse to be a process that moves beyond a renovation scheme to also include the challenge of identifying suitable buildings and landscapes, understanding their essential qualities, and selecting an appropriate function, for both their settings and the people who will use these facilities. There are several techniques that can be used with creative reuse, including refurbishments, restoration, design intervention adaptations and conversions, often used in combination. In creative reuse projects, heritage buildings are the focal point of projects, and are often used to also express an organisation's identity. The contingent nature of the shipyards for instance was one of the factors that attracted Izolyatsia, aligning with their own contingent circumstances.

Commercial pressures on land, particularly in city centre locations, has resulted in perfectly good buildings being demolished and regularly replaced with poorer substitutes. There are multiple reasons for conserving, maintaining and creatively reusing existing buildings. Wilkinson (2009) argues that countries have a moral and environmental responsibility to reuse existing buildings; they are also vitally important for establishing a sense of place and regional identity. The Ukraine regularly demolishes high quality industrial buildings that have genuine heritage value and are important for the country's national identity, Rowbotham (2017). Spending money on constructing new buildings to replace perfectly good stock makes little economic sense- especially as the Ukraine is classified as a

developing country. In the context of developing countries, conservation-led regeneration is not fully appreciated or understood. If historic landscapes are protected, they tend to be through preservation, Othman (2018). Heritage-led regeneration in Ukraine is rare; it is generally limited to preservation of religious and civic buildings as tourist attractions (see fig 20). Creative reuse is unheard of, particularly in an industrial context.

With this research, we are interested in the placemaking benefits of creative reuse that can be derived from successfully strategies in the UK for industrial heritage generally and more specifically the Rybalskyi shipyards. In recent years, there has been a growing body of literature, studies and reports supporting the value of historic and existing buildings in developing sustainable communities. Mason (2005) argues, however, that although the field of historic conservation maintains a strong research agenda, this has not generally been extended to cultural and creative heritage conservation. In developed countries, heritage-led creative reuse is now accepted as a recognised approach to regeneration, although there is little recorded research as to successful strategies and approaches to it; this work generally remains tacit, Timothy (2009).



Fig. 22\_ Turn of the century River Tyne shipyards

Fig. 23\_ Creative Reuse of Mill buildings in Manchester with new extensions

## Creative reuse of industrial buildings and landscapes

There is something about industrial buildings and associated external environments that lend themselves to creative reuse by art and cultural organisations. It is perhaps due to the connections that these buildings have with making things or craft activities, or the size of spaces that works well as studios, workshop and gallery spaces, Brooker & Stone (2004). Stone (2019) argues that the more secular and ordinary buildings, such as factories and warehouses, offer better opportunities for creative reuse, than religious and civic buildings. Industrial buildings are generally more connected to people and are symbolic reminders of a great industrial past as a repository of collective memories of ordinary people, such as shipbuilders and factory workers. Conserving these buildings prevents the loss of individual and collective memory. The UK perhaps has the best examples of creative reuse of industrial buildings in the world. This is due to the UK having the highest density of historic industrial buildings, through being the most industrialised nation in the 19th and early 20th century, Latham (2009). Some of the earliest successful conversions of industrial landscapes are in the northern cities of England, particularly in Manchester and Liverpool, which have proven how creative reuse can generate economic, as well as significant cultural improvement, Orbasli (2009). Many industrial buildings were very well built; the factories and warehouses of the Northeast, and the Mills of the Northwest, have only recently (within the last 25 years) been acknowledged for their guality and historic importance.

#### Lessons Learnt from the UK

There is much discussion in the literature about tangible and intangible benefits of placemaking

and creative reuse. Societies are fixated with demonstrating tangible benefits that are guantifiable, usually measured in monetary terms. The first wave of benefits are nearly always intangible. Over time these result in tangible benefits that can be measured, but these can take many years to be realised. There are numerous examples around the world of how placemaking and creative reuse strategies have gone onto elevate business rates and rents. They have led to increased house prices and income revenue from the food and leisure industries, Brown (2006). Even with the large body of evidence, national and local governments rarely instigate placemaking and reuse strategies; they do, however, regularly intervene once and area has demonstrated success, usually looking to gentrify and area for increased business and domestic rates (Conejos, 2006).

Improving the guality of *place* and *regional identity* are two such intangible benefits of the creative reuse of industrial landscapes in the UK, which the Ukraine could learn from. An example of this can be seen in the cultural renaissance of the Northern part of Manchester City Centre in the 1990s and 2000s- branded as the Northern Quarter. The power of place and identity, driven by creative reuse of a post-industrial landscape, was the catalyst of this renaissance. Like the Rybalskyi shipyards, this area of Manchester was previous threatened with mass demolition in the 1980s, due to a lack of value attributed by the City Council to the Victorian mills and warehouses, (Leese 2008). At the time, this cityalong with other northern cities such as Newcastle and Liverpool- was deemed to be a symbol of what Thatcher called '...the British disease', due to it being run-down and plaqued by social, economic and environmental problems, O'Connor and Wynne (1996). The Northern Quarter began to improve in the early 90s, through the incremental occupation





Fig. 24\_ Ben Kelly- Dry Bar -example of Manchester Industrial Style

Fig. 25\_ High quality Art by the Northern Quarter community

by arts and cultural organisations, independent shops and eateries, who were attracted by low rents. This process involved interesting and cost-effective creative reuse schemes of many industrial buildings. Young, up and coming designers and architects, such as Ben Kelly, and Ian Simpson, arguably pioneered the Manchester industrial design style in this area, that has since been celebrated and exported around the world. Fundamental to its success, was to vehemently resist top-down intervention. Like the shipyards in Ukraine, this area was considered low priority for investment and there were very few planning restrictions. This enabled the community to speculate and experiment; buildings were altered and adapted with minimal council intervention. Likewise, developers were generally disinterested and happy to see their buildings tidied up, occupied and renovated.

The PIs (Jones and Dunn) both worked in the *Northern Quarter* during this period, contributing to award winning projects and engaging with- and pioneeringearly forms of bottom-up community participation and codesign activity. This valuable experience directly influenced and inspired the approach taken in Kiev. There were obvious parallels between with the shipyards in Kiev and the Northern Quarter. Within a decade, this area had been reconsidered from blight to prime real estate and highly regarded by planning departments. It is now a Manchester City Council Conservation Area.

A very similar bottom-up creative reuse process improved an industrial area in Newcastle, known as the Ouseburn Valley. This is a much smaller area than the *Northern Quarter*, but here social and cultural improvements in the area were driven by arts and cultural organisations without help from the Council. Such is the quality of the heritage and the public realm, the Ouseburn Valley (like the *Northern* 

*Quarter*), was classified as a conservation area having previously also been regarded as blight. It is now a tourist destination and a go-to place for local people for its cultural scene, bars, restaurants and industrial heritage.

The design team thought the Foundation would be better informed if they saw good quality creative reuse schemes within their real-life industrial setting. Therefore, during the codesign stage, a delegation from Izolyatsia, including their patron, Luba Michaelova, came to the UK to visit several excellent examples. While the delegation was in the UK, the Pls (Jones) gave a presentation at Northumbria University, referring to key examples in the UK and the key literature, before taking them around the Ouseburn Valley, visiting the Toffee Factory, the Cluny Art and Music Centre and the Seven Stories, all principal buildings where community organisations developed creative reuse strategies. They met with delegations from these facilities who gave them valuable insights in their own development process. During the trip, they also visited similar facilities in the Northwest and the London docklands. After visiting the UK, the Foundation decided to commission an exhibition of UK architects who had designed creative reuse projects; this exhibition was curated by Jones and Dunn.



Fig. 26\_ Cluny Art Centre within early 19th century warehouse



Fig. 27\_ Low Cost Art installations as part of cultural improvement Fig. 28\_ Seven Stories renovation of Warehouse in Ouseburn

The principal lessons learnt from the UK were to recognise the value of bottom up community-led creative activity, and how these communities can drive change.

More specifically the following were taken back to the Ukraine:

- Retain and repurpose building where possible.

This is clearly important in financial terms but also to preserve a sense of place. In the first phase of the Northern Quarter scheme 95% of work carried out was to existing buildings. Consequently, there was a uniformity and consistency of urban form.

- Where possible utilise the skills and expertise of the community.

This has multiple advantages, the first being that it significantly reduces the renovation costs. Art based communities have an amazing array of skills including: building, making, restoration, interior design and decorating. Auditing what skills are available within the community is very important in coordinating the work. Helping to design and build the facilities increases a sense of ownership and helps build identity, which are known to increase the sustainability of the project, as people are more likely to conserve and maintain the projects.

- Value low cost interventions.

Not every project needs to be designed, or involve significant financial investment. Using low cost materials and processes can often be as effective. Simple wall finishes; using artwork toad interest; making sculptures incorporating found objects. (see fig 27).

- Utilise the full extent of art and design practice:

The Northern Quarter and the Ouseburn were movements in their own right, utilising art, architecture, sculpture, graphics photography, land art, music and performance etc. The Northern Quarter, as well as being an example of outstanding creative reuse and placemaking, also helped facilitate the Manchester music scene that is now world famous. It also promoted the work of influential photographers and Graphic Designers such as Kevin Cummings and Peter Saville.

- The work should be place based.

Despite some methods being exported to the Ukraine from the UK, the design team were keen that the artists and designers develop an *aesthetic* specific to the location. The successes of the UK schemes are built on the work having a sense of local identity. The creative use and placemaking schemes of Manchester and the Ouseburn could not have come from anywhere; this helped to define a sense of identity.

- Encourage a mix of functions within the development.

It is important that there are facilities that attract people and make them want to stay. People are fundamental to placemaking. Factories and Warehouses converted into restaurants, cafes, shops etc. are all important as part of the offer to local people and tourists (see fig 30). Both the Northern Quarter and the Ouseburn provide many opportunities to support the local economy. In the second phase of these developments, the mills and factories started to be converted into residential accommodation. This means that there is a baseline population supporting the local economy throughout the day and night, so when the tourists leave there is still money being spent.





Fig. 29\_ Clear establishment of old and new

Fig. 30\_ Performance in Ouseburn Fig. 31\_ Toffee Factory as a focus of art of programme

#### -Be clear what is new and what is original.

It is important with creative reuse and placemaking to deny oxymoron and pastiche. Authenticity is important (see fig 29).

- Define several key buildings where grants can be sought for their development.

This strategy is to create hubs within the development. In the UK schemes, principal buildings were highlighted to apply for European and National Lottery money (see fig 31). These building were clearly distinguished as being more important and acted as wayfinding devices as well as showcasing the work of the community. Examples are galleries, museums, visitor centres. These buildings often follow in the second phase of the development but are important for the future sustainability of the place.

All the above here have been integrated into, and informed, the scheme of works produced by the research team for Izolyatsia.



## 11. Question 3

How can the building technology aid the construction of the facilities in terms of budget, utilising local expertise and semi- skilled labour?

## Method

Methods, including: site analysis and surveys to establish site measurements and physical and environmental conditions of the buildings and site.

Praxis and design-related activity applied to the research questions, using computer and physical modelling, as well as drawing, (in combination) to develop and test design solutions.

Digital fabrication methods and onsite fabrication.

Izolyatsia has developed an international profile for the quality of its art and design practice. It has developed a robust financial position through the letting out space to art and cultural organisations for office accommodation and exhibitions/conferences. It has also attracted European and British Council funding. Despite a healthy balance sheet, a capital works programme of this size required a funding strategy. The foundation's finance could be used to start the refurbishment works, while applying for significant funding from Europe for principal components, such as external façade of the ABK building.

The internal fit out of the ABK building for the gallery spaces and workshops, the outside theatre, and the makers' street were designed to utilise the existing expertise and skills within the community (see fig 31). This approach was used by the Ouseburn Trust, who looked to the art and making community to undertake creative reuse, within their own capacity, while applying for funding from the Heritage and Arts Lottery for works that required professional contracting firms.



left

Fig. 32\_ Cost effective surface treatment to one of the entrances built by community



Fig. 33\_ CNC drawing produced for large cafe tables Izolyatsia for easy assembly

Fig. 33a\_ CNC drawings of the small café tables

The Foundation, on occupying their new facilities, hired several local craftspeople who were invaluable in the community-led construction work. They had welding and riveting sheet metal expertise, as well as carpentry and cabinet making skills. Within the design community there were a number who were experienced in the use of rapid prototyping. This set of skills was exciting to utilise: we combined the strategy developed in the codesign workshops (regarding place and creative reuse), with an understanding of the existing expertise and skills of the community, to develop the final scheme. The scheme was split into fixed furniture packages and simple buildings that the community could build, and those components (such as the external façade of the ABK building); that required professional contractors. We recognised that if funding was successful, then it was more than likely that a professional architect from the Ukraine would be commissioned to oversee the work that required a professional builder.

The production information was drawn to be more diagrammatic than constructional, to give the craftspeople flexibility and opportunity to interpret how the project was ultimately built. Izolyatsia had recently purchased several CNC and laser cutting machines; one of which was large format. This significantly helped as components could be constructed using CNC technology, so that novice builders could get involved, overseen by the craftspeople. In effect, the interior fit out of the ABK building and makers' sheds etc. became more of an assembly process than a construction project. The design team did a series of exploded and cnc line drawings of different components (see fig 33,34 as examples). We could embed STL files in our drawings, with that could be read by the CNC machines for cutting. The size of the grant did not allow us the time

or resources to do full construction drawings, so we also used perspective drawings as a vehicle to relay information about the nature of the scheme to those who may assemble the project (see fig 35, 37, 39, 44)

The following slides give examples of four components of the scheme and the types of drawings that were produced by the design team to guide the foundation.



The approach taken within the ABK building, to avoid having to cut the heavy- weight structural frame, was to design lightweight walls and screens to be easily erected by the craftspeople, illustrated by the design team. The welders employed by the Foundation from the shipyards constructed crittal-type screens of welded light-gauged angle sections. These cost effective glazed screens were used to form the offices, allowing light into the body of the building (as seen in the perspective).

This was seen as an example of utilising the existing expertise to produce a cost effective and high quality component.





Fig. 34\_ Drawing showing hand made version of crittal window

Fig. 35\_ Crittal windows to offices built by local craftsman (originally shipbuilder) Fig. 36\_ Axo diagram of primary frame to office before fitting windows.



To further utilise the expertise within the Foundation, a number of fixed furniture elements were designed using 20 mm ply fix to a 75mmx50mm softwood frame. The ply could be cut accurately, utilising the flat bed digital router, so that between the employed craftspeople and the artist/makers these components could be made expediently and to a very high standard of finish. This work was the first to be built and enabled the Foundation to get established and start making funds from the café/restaurant and the office rents.



Fig. 37\_ Perspective for café used as influence in ABK cafe

Fig. 39\_ Axonometric of café and kitchen for ABK



This technique of using CNC drawings and the router also translated well into cutting the structure for the sheds. The router can cut up to 50mm, so using span tables the design team produced the structural system with closer centres so that the widths of the primary elements did not exceed 50mm. The timber sections were brought in at low cost from a local timber yard. Slots were cut in the ends of the timber for steel flitch plates to be fixed to the floor slate. The metal plates were formed by the welders.



Fig. 40\_ Photo of completed workshop

Fig. 41\_ Axonometric of the workshop

Fig. 42\_ Drawing of workshop structure



PLATFORM



#### \_IZOLYATSIA

Tranforming the Kiev docklands of Ukraine through the Arts, Craftsmanship and Community.

"A project undertaken by Matthew Glover, Taylor Grindley, and Joss Ryan.

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Design Analysis 01

\_Design Analysis 02













COMMUNITY



### Design Analysis 03















## \_MAKER STREET >

The factory floor of the artistic craft, and the focal point for creation. Maker Street provides opportunity to turn ideas into reality. Needle video Artis Viet Lenge the cranitable to a diagents of externational the test. Naker tests in the video Location for crafter leaves to the sub-Naker tests in the video Location of crafter leaves to the particle and adaption, the sheet departs









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The Line



















Izolyatsia requested an outdoor theatre using cheap and readily accessible materials. One of the design team, Glover, had experience of designing outdoor temporary structures using scaffolding tubes. The wall units used 48mm components with 60mm lexan 2440x1220 sheets, to be attached to the tubes with scaffolding anchors. The walls acted as shelter as well as bracing to the frame. Eight metre, 450mm scaffolding beams, supported the roof and the seats. The roof was also constructed of lexan with rubber gaskets to secure the sheets and for waterproofing. The seats would be cut from 20mm ply. This entire structure was designed to be assembled by semiskilled and unskilled labour.

The following slides show the completed final scheme that was exhibited at the Izone Gallery in 2017. They were also used, along with the preliminary scheme as the basis for the Izolyatsia's five-year capital works plan.

Since this work was produced many of the recommendations for the fixed furniture components have been realised.

#### above left

Fig. 43\_Axonometric diagram of the outside theatre showing temporary seating

above right

Fig. 44\_ Showing detail of scaffolding structure

left

Fig. 45\_ Axonometric diagram of the outside theatre showing scaffolding structure

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